# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, D.C. 20549** 

# FORM 8-K

### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): March 20, 2007

# ICF International, Inc.

(Exact name of registrant as specified in its charter)

**Delaware** (State or other jurisdiction of incorporation or organization)

001-33045 (Commission File Number) 22-3661438 (I.R.S. Employer Identification Number)

9300 Lee Highway, Fairfax, Virginia (Address of principal executive offices)

22031 (Zip Code)

Registrant's telephone number, including area code: (703) 934-3000

 $\begin{tabular}{ll} Not \ Applicable \\ (Former name or former address, if changed since last report.) \end{tabular}$ 

ck the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following isions:
Written communication pursuant to Rule 245 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchanged Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

# Item 2.02 Results of Operations and Financial Condition

On March 20, 2007, ICF International, Inc. (the "Company") announced its financial results for the fourth quarter and year ended December 31, 2006. The press release containing this announcement is filed as Exhibit 99.1 and incorporated herein by reference.

### Item 9.01 Financial Statements and Exhibits

(d) Exhibits

99.1 Press Release dated March 20, 2007

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ICF International, Inc.

Date: March 20, 2007 By: /s/ Alan Stewart

Alan Stewart Senior Vice President, Chief Financial Officer and Secretary **Exhibit Index** 

Exhibit No.

99.1

Document

Press Release dated March 20, 2007



**NEWS RELEASE** 

Contact: Douglas Beck 703.934.3820 or Lynn Morgen/Betsy Brod MBS Value Partners 212.750.5800

# ICF International Reports Fourth Quarter and 2006 Full-Year Results

**FAIRFAX, VA, March 20, 2007** - ICF International, Inc. (Nasdaq: ICFI), a leading provider of consulting services and technology solutions to government and commercial clients, today reported full-year net income of US\$11.9 million, which was 3.6% of revenue of \$331.3 million for the year ended December 31, 2006, and fourth quarter net income of \$9.2 million, which was 8.1% of revenue of \$113.9 million for the fourth quarter of 2006.

#### **Fourth-Quarter Results**

Fourth quarter 2006 revenue of \$113.9 million was up 5.7% sequentially from the \$107.8 million reported for the 2006 third quarter. In the 2005 fourth quarter, ICF generated revenue of \$51.8 million.

Fourth quarter 2006 net income was \$9.2 million, or \$0.65 per diluted share. In the 2006 third quarter, the Company reported net income of \$3.0 million, or \$0.28 per diluted share, including a non-recurring incentive compensation charge of \$2.7 million. Several factors accounted for the difference in net income in the sequential quarters, including: lower fourth-quarter costs for incentive compensation, business development, and health benefits; interest income of \$0.1 million in the fourth quarter compared to interest expense of \$1.2 million in the third quarter, and a substantially lower tax rate in the fourth quarter. In the 2005 fourth quarter, the Company incurred a net loss of \$1.0 million, which included non-recurring, pre-tax, non-cash charges of \$3.9 million, representing a \$2.1 million charge related to the acceleration of stock-option vesting and a \$1.8 million charge attributable to the change in the estimated life of intangible assets related to a prior acquisition.

Revenue from The Road Home contract was \$60.5 million in the 2006 fourth quarter, compared to \$55 million in the 2006 third quarter. ICF was awarded this contract in June 2006 by the State of Louisiana's Office of Community Development.

On January 10, 2007, ICF announced the acquisition of the Arlington, Virginia-based Energy and Environmental Analysis (EEA), Inc., a 27-person consulting firm that specializes in energy market analyses, modeling, transportation and energy technology, and environmental advisory services. The combined expertise and analytical tools of the firm are expected to provide strategic product and business development opportunities.

On January 23, 2007, ICF announced the acquisition of Advanced Performance Consulting Group (APCG), a 29-person Washington, D.C.-based consulting firm specializing in assisting federal agencies to improve business performance during times of increasing budget pressures, regulatory compliance requirements and technology-driven change. APCG's specialized consulting services complement ICF's ability to provide end-to-end client solutions.

"In the 2006 fourth quarter, ICF reported solid financial results, utilizing our specialized domain experience to advise and implement projects for a diversified group of government and commercial clients," commented Sudhakar Kesavan, Chairman and Chief Executive Officer. "We succeeded in winning important recompetitions, gaining new contracts, and negotiating two small, yet strategic acquisitions," added Mr. Kesavan.

#### Full-Year 2006 Results

Full-year 2006 revenue was \$331.3 million and net income was \$11.9 million, or \$1.10 per diluted share, which includes non-cash compensation expenses of \$1.1 million, as required by FAS 123(R). The non-recurring charges consisted of a \$4.3 million abandoned office space charge for unused facilities and the \$2.7 million bonus noted above. For the year ended December 31, 2005, the Company's revenue was \$177.2 million and net income was \$2.0 million, or \$0.21 per diluted share, which included the \$2.1 million in non-cash compensation mentioned above.

#### **Backlog and New Business Award Highlights**

At the end of the 2006 fourth quarter, the Company had total backlog of \$969 million, of which 79 percent was funded, compared to total backlog at the end of the 2006 third quarter of \$317 million, of which 49 percent was funded.

On October 19, 2006, the Company announced that it had received funding authorization for the second and third phases of The Road Home contract. The combined value of these two phases is approximately \$669 million over a three-year period.

Other competitive contracts won during the quarter include:

- ENERGY STAR® Market Transformation in Buildings and Facilities. ICF was awarded a five-year, over \$20 million recompete contract with the
  U.S. Environmental Protection Agency (EPA), Office of Air and Radiation, Office of Atmospheric Programs, Climate Protection Partnership
  Division.
- U.S. Environmental Protection Agency (EPA), Office of Solid Waste (OSW). This five-year, \$16.5 million contract with EPA is to provide technical, outreach,

- and voluntary program support regarding hazardous, industrial, municipal, and special wastes.
- Clean Energy Policy and Program Support. This engagement is a new five-year, \$9 million contract with the U.S. Environmental Protection Agency (EPA), Office of Air and Radiation, Office of Atmospheric Programs, Climate Protection Partnership Division (CPPD).
- Southern California Edison's California New Homes Program. ICF was awarded a two-year, \$3.3 million recompete contract with Southern California Edison.
- Multilateral Carbon Credit Fund (MCCF). Launched by the European Bank for Reconstruction and Development (EBRD) and the European Investment Bank (EIB), ICF will serve as manager of this new contract that runs through 2013.
- Project Development and Management Services, and Environmental and Engineering Consulting from the Millennium Challenge Corporation (MCC). ICF received its second task order, valued at \$3.2 million, under its five-year, multiple-award, indefinite-quantity contract from the U.S. government-owned corporation responsible for the stewardship of the Millennium Challenge Account (MCA).

#### **Recent Developments**

The Company is currently working with the Louisiana Division of Administration to clarify performance metrics on The Road Home contract, one of the deliverables in the contract. ICF believes that this will be a constructive way for all stakeholders to measure the program's progress based upon fixed and transparent monthly metrics. Additionally, the State of Louisiana and U.S. Department of Housing and Urban Development are in discussions to clarify implementation processes for The Road Home program.

#### Outlook

"ICF entered 2007 with a solid backlog, and we are continuing to build our service capabilities across the full life cycle of client needs. Because of our recognized expertise, we see significant opportunities for growth across our markets, especially in homeland security, climate change, and energy. We also will continue to seek strategic acquisitions. As a result, we expect that 2007 will be a year of solid growth for ICF," Mr. Kesavan noted.

Based on currently available information, the Company expects to report revenues for the quarter ending March 31, 2007, in the range of \$125 million to \$135 million and for the full year 2007 in the range of \$480 million to \$520 million. For both the quarter and the year, the Company seeks to earn net income equal to approximately 5% of revenues.

#### **About ICF International**

ICF International (Nasdaq: ICFI) partners with government and commercial clients to deliver consulting services and technology solutions in the energy, environment, transportation, social programs, defense, and homeland security markets. The firm combines passion for its work with industry expertise and innovative

analytics to produce compelling results throughout the entire program life cycle, from analysis and design through implementation and improvement. Since 1969, ICF has been serving government at all levels, major corporations, and multilateral institutions. More than 2,000 employees serve these clients worldwide. ICF's Web site is <a href="http://www.icfi.com">http://www.icfi.com</a>.

#### **Caution Concerning Forward-Looking Statements**

This document may contain "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995—that is, statements related to future—not past—events, plans, and prospects. These statements involve known and unknown risks, uncertainties, and other factors that may cause our actual results, levels of activity, performance, or achievements to be materially different from any future results, levels of activity, performance, or achievements expressed or implied by such forward-looking statements. In some cases, you can identify these statements by forward-looking words such as "guidance," "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "plan," "potential," "seek," "should," "will," "would," or similar words. You should read statements that contain these words carefully because they discuss our future expectations, contain projections of our future results of operations or of our financial position, or state other forward-looking information, and are subject to factors that could cause actual results to differ materially from those anticipated. For ICF, particular uncertainties that could adversely or positively affect the Company's future results include but are not limited to: risks related to the government contracting industry, including the timely approval of government budgets, changes in client spending priorities, and the results of government audits and investigations; risks related to our business, including our dependence on contracts with U.S. Federal Government agencies and departments and the State of Louisiana; continued good relations with these and other customers; success in competitive bidding on recompete and new contracts; performance by ICF and its subcontractors under our contract with the State of Louisiana, Office of Community Development, including but not limited to the risks of failure to achieve certain levels of program activities, termination or material modification of the contract, and political uncertainties relating to The Road Home program; uncertainties as to whether revenues corresponding to the Company's contract backlog will actually be received; the future of the energy sector of the global economy; our ability to attract and retain management and staff; strategic actions, including attempts to expand our service offerings and client base, the ability to make acquisitions, and the performance and future integration of acquired businesses; risks associated with operations outside the United States, including but not limited to international, regional, and national economic conditions, including the effects of terrorist activities, war, and currency fluctuations; and other risks and uncertainties disclosed in the Company's filings with the Securities and Exchange Commission. These uncertainties may cause ICF's actual future results to be materially different than those expressed in the Company's forward-looking statements. ICF does not undertake to update its forward-looking statements.

# ICF International, Inc. Consolidated Statements of Operations (in thousands, except per share amounts)

		Three months ended				CYE			
		Dec. 31		Dec. 31		Dec. 31		Dec. 31	
	_	2006		2005		2006		2005	
	i	Unaudited	U	Jnaudited	U	Jnaudited	1	Audited	
Gross Revenue	\$	113,885	\$	51,782	\$	331,279		177,218	
Direct Costs		78,072		31,198		217,747	- 1	106,078	
Indirect and selling expenses		19,896		18,265		87,056		60,039	
Depreciation and amortization	_	921		3,147		3,536		5,541	
Earnings from Operations		14,996		(828)		22,940		5,560	
Other (Expense) Income									
Interest expense, net		116		(1,143)		(3,229)		(2,981)	
Other	_	77		(12)		366	_	1,308	
Total Other Expense		193		(1,155)		(2,863)		(1,673)	
Income before income taxes		15,189		(1,983)		20,077		3,887	
		F 000		(051)		0.210		1.005	
Income Tax Expense	_	5,983	-	(951)		8,210		1,865	
Net Income		9,206	_	(1,032)		11,867	_	2,022	
Earnings per Share–Basic	\$	0.68	\$	(0.11)	\$	1.15	\$	0.22	
Earnings per Share–Diluted	\$	0.65	\$	(0.11)	\$	1.10	\$	0.21	
- ·				,					
Weighted-avg Shares O/S–Basic		13,527		9,217		10,321		9,185	
Weighted-avg Shares O/S–Diluted		14,179		9,769		10,796		9,737	

# ICF International, Inc. Consolidated Statements of Operations As a percentage of Gross Revenue, except the tax provision

	Three mon	Three months ended		
	Dec. 31	Dec. 31	Dec. 31	Dec. 31
	2006	2005	2006	2005
	Unaudited	Unaudited	Unaudited	Audited
Gross Revenue	100.0%	100.0%	100.0%	100.0%
Direct Costs	68.6%	60.2%	65.7%	59.9%
Indirect and selling expenses	17.5%	35.3%	26.3%	33.9%
Depreciation and amortization	0.81%	6.1%	1.1%	3.1%
Earnings from Operations	13.2%	-1.6%	6.9%	3.1%
Other (Expense) Income				
Interest expense, net	0.1%	-2.2%	-0.9%	-1.7%
Other	0.1%	0.0%	0.1%	0.7%
Total Other Expense	0.2%	-2.2%	-0.8%	-0.9%
Income before income taxes	13.3%	-3.8%	6.1%	2.2%
Income Tax Expense	39.4%	48.0%	40.9%	48.0%
Net Income	8.1%	-2.0%	3.6%	1.1%

## ICF International, Inc. Consolidated Balance Sheets

	onsolitated Dalance Succes	Dec	As of ember 31, 2006	As of December 31, 2005		
		<u> </u>	Unaudited	Dece	Audited	
Assets						
Current Assets						
Cash		\$	2,997	\$	499	
Contract receivables, net			110,548		52,871	
Prepaid expenses			2,659		1,549	
Deferred income tax			2,494		2,342	
Total Current Assets			118,698		57,261	
Property and Equipment, net			5,388		3,984	
Goodwill			83,833		81,182	
Other Intangible Assets			2,720		4,127	
Restricted Cash			3,703		3,500	
Other Assets			1,485		1,070	
Total Assets		\$	215,827	\$	151,124	
Liabilities and Stockholders' Equity						
Current Liabilities						
Accounts payable		\$	19,455	\$	7,062	
Accrued salaries and benefits		Ф	17,727	φ	10,201	
Accrued expenses			37,202		8,271	
Current portion of long-term debt					6,767	
Deferred Revenue			18,281		6,396	
Income tax payable			3,682		423	
Total Current Liabilities			96,347		39,120	
Long-term Debt, net of current portion			_		54,205	
Deferred Rent			1,599		1,568	
Deferred Income Tax			1,324		2,730	
Other Liabilities			2,610		598	
Total Liabilities			101,880	_	98,221	
Commitments and Contingencies			_		_	
Stockholders' Equity						
Common stock			14		9	
Additional paid-in capital			98,995		50,909	
Retained earnings			15,701		3,834	
Treasury stock			(428)		(918)	
Stockholder notes receivable			(562)		(1,139)	
Accumulated other comprehensive income			227		208	
Total Stockholders' Equity			113,947		52,903	
Total Liabilities & Stockholders' Equity		\$	215,827	\$	151,124	
			· ·			

# ICF International, Inc., and Subsidiaries

Consolidated Statements of Cash Flows

Income taxes

n thousands of dollars)	Ilmanditad	2005
n thousands of dollars)	Unaudited	Audited
ash Flows from Operating Activities		
Net income	\$ 11,867	\$ 2,022
Adjustments to reconcile net income to net cash provided by operating activities:		
Accrued interest on stockholder notes	(59)	(60
Deferred income taxes	(1,558)	(1,916
Loss on disposal of fixed assets	21	50
Abandonment of leased space	4,064	_
Non-cash equity compensation	1,069	2,138
Depreciation and amortization	3,536	5,541
Changes in operating assets and liabilities:		
Contract receivables	(57,907)	(4,340
Prepaid expenses and other assets	(1,336)	(100
Accounts payable	12,024	1,279
Accrued salaries and benefits	7,526	(3,170
Accrued expenses	23,761	(580
Deferred revenue	11,885	1,670
Income tax payable	3,259	(472
Deferred rent	(40)	41
Other liabilities	(583)	133
t Cash Provided by Operating Activities	17,529	2,236
nsh Flows from Investing Activities		
Capital expenditures	(1,681)	(1,370
Payments received on notes receivable	<u> </u>	1,200
Payments for trademark applications	(75)	_
Payments for Synergy, Inc., net of cash received		(18,546
Payments for Caliber Associates, Inc., net of cash received	102	(20,058
Capitalized software development costs	(119)	(70
et Cash Used in Investing Activities	(1,773)	(38,844
ash Flows from Financing Activities		
Payments on notes payable	(29,634)	(21,808
Proceeds from notes payable	_	38,647
Net borrowings from (payments on) working capital facilities	(31,338)	23,054
Restricted cash related to Caliber acquisition	(203)	(3,500
Debt issue costs	(262)	(525
Proceeds from initial public offering	46,378	_
Exercise of options/warrants	481	_
Tax benefits of stock option exercises	214	_
Net payments for stockholder issuances and buybacks	256	312
Payments received on stockholder notes	831	107
et Cash (Used In) Provided by Financing Activities	(13,277)	36,287
fect of Exchange Rate on Cash	19	23
crease (Decrease) in Cash	2,498	(298
ash, beginning of year	499	797
ash, end of year	\$ 2,997	\$ 499
upplemental disclosures of cash flow information:		
Cash paid during the period:		
	\$ 3,862	\$ 2,839

\$ 4,954

\$ 6,418