



Introduction to ICF International and the Macro Acquisition

April 17, 2009

Cautionary Note about Forward-Looking Statements

Certain statements made by us in this presentation that are not historical facts or that relate to future plans, events or performances are forward-looking statements within the meaning of the federal securities laws. Our actual results may differ materially from those expressed in any forward-looking statements made by us. Forward-looking statements involve a number of risks of uncertainties including, but not limited to, the risks described under the heading “Risk Factors” in the company’s filings with the Securities and Exchange Commission. All forward-looking statements are qualified by those risk factors. All statements made by us in this presentation are further qualified in all respects by the information disclosed in the company’s filings with the Securities and Exchange Commission. These statements are only predictions. We are under no duty to update or revise any forward-looking statements to conform such statements to actual results or events, and do not intend to do so.

ICF International: Overview

- Advisory-led consulting and implementation services for government and commercial clients
- Unparalleled domain expertise in dynamic, intersecting growth markets with “front burner” issues

Energy, Climate Change, Environment & Infrastructure

Health, Human Services & Social Programs

Homeland Security & Defense

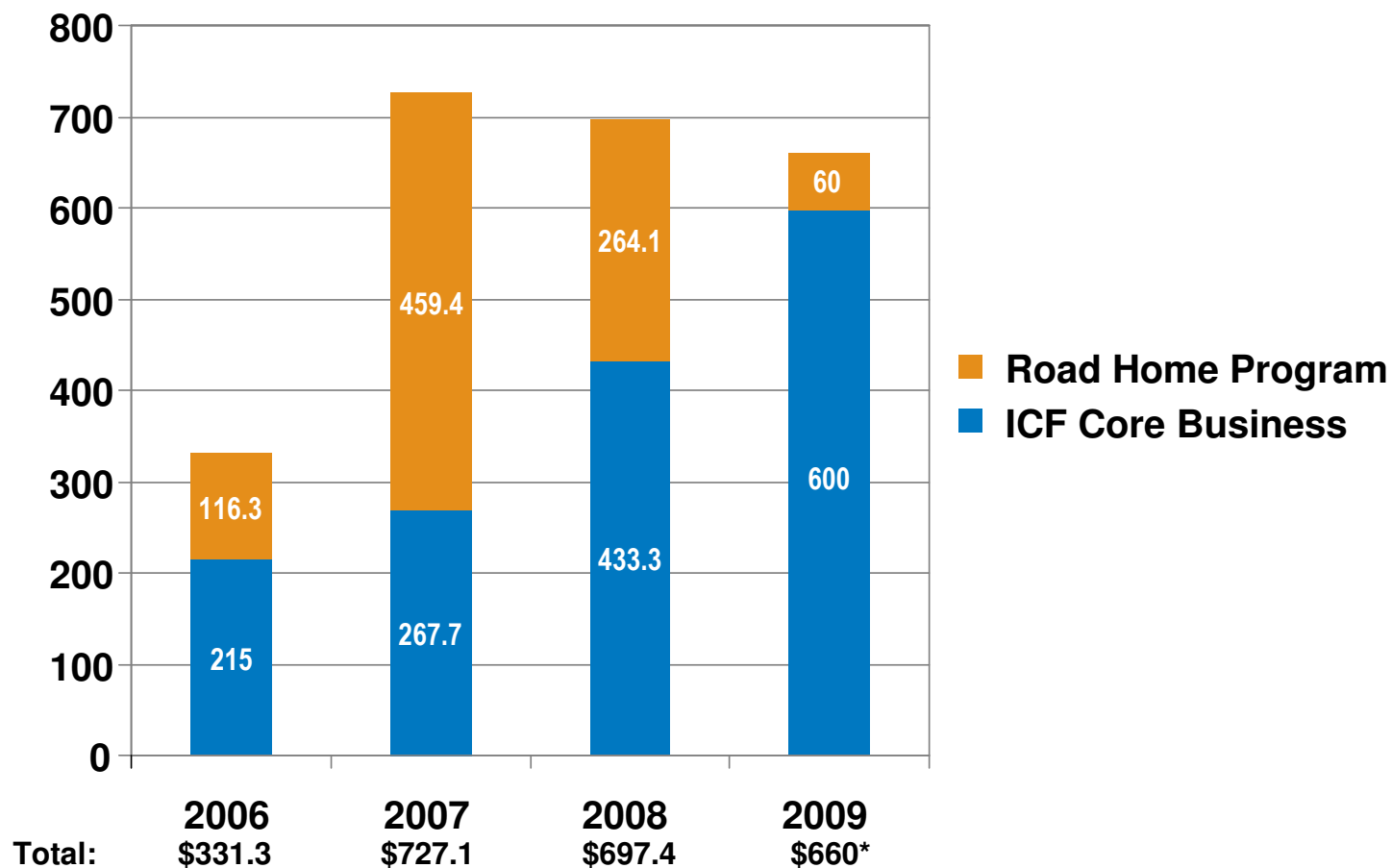
- Proprietary modeling solutions
- Long-standing relationships in government and corporate sectors
- Global presence
- Industry-leading personnel retention rates
- Successful acquisition strategy

ICF Background

- Founded in 1969
- Management buy-out in 1999
- IPO in 2006
- Completed six strategic acquisitions since IPO
- June 2006: Awarded 3 year, ≈ \$900 million Louisiana Road Home Contract
 - Largest housing reconstruction program in U.S. history
 - Executing nearly nine months ahead of schedule
 - Revenue contribution through 12/31/08 ≈ \$841 million
 - 123,969 closings or \$7.9 billion distributed to homeowners through April 7, 2009

Revenue Trends: Core Business Momentum

Gross Revenue (in millions)



* - Mean expectation based upon current guidance

Growth Drivers in ICF's Markets

Energy, Climate Change, Environment & Infrastructure 42%*

- Alternative energy sources
- Emissions trading
- Aging energy, water, and transportation infrastructure
- Continued environmental degradation and renewed focus on environmental stewardship

Health, Human Services & Social Programs 47%*

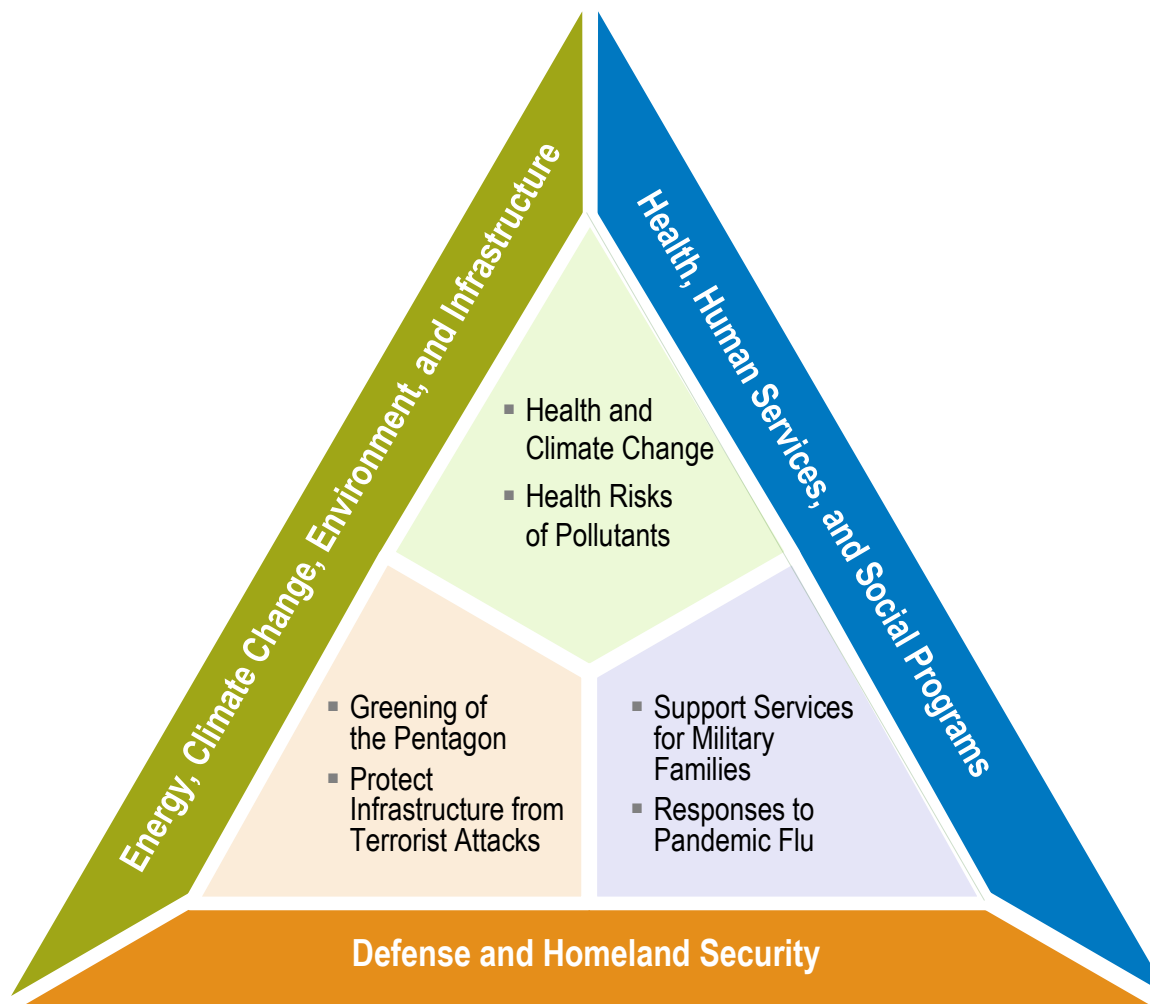
- Aging population
- Rising healthcare costs
- Increased demand for social programs
- \$137 billion in FY08 federal discretionary health and social services spending

Homeland Security & Defense 11%*

- Homeland security, terrorism and natural disasters
- Aging federal workforce
- \$516 billion proposed FY08 federal discretionary funding for security (defense and homeland security)
- Defense transformation

* - pro forma including ICF Macro revenue

Market Convergence Leading to Strong Organic Growth



Advisory-Led Approach throughout the Project Life Cycle

Client Mission and Needs

Advise

Implement

Improve

Energy, Climate Change,
Environment, and
Infrastructure

Health, Human Services,
and Social Programs

Defense and
Homeland Security

- Needs and Market Assessments
- Policy Analysis
- Strategy
- Research
- Planning
- Change Management
- Enterprise Architecture
- Program Design

- IT Solutions
- Project Management
- Program Delivery
- Technical Assistance
- Outsourcing
- Clearinghouses
- Communications
- Training and Exercises

- Program Evaluation
- Transformation
- Continuous Improvement
- Performance Management
- Benchmarking
- Customer Satisfaction
- Business Process Reengineering
- Return on Investment Analysis

Horizontal Expertise Enriches Implementation

IT Solutions

- Enterprise Architecture
- System Integration
- Software Development
- Web Portals

Program Management

- PMO Design/Support
- Acquisition Management
- Collaboration & Knowledge Management
- Lean Six Sigma & EVM Expertise

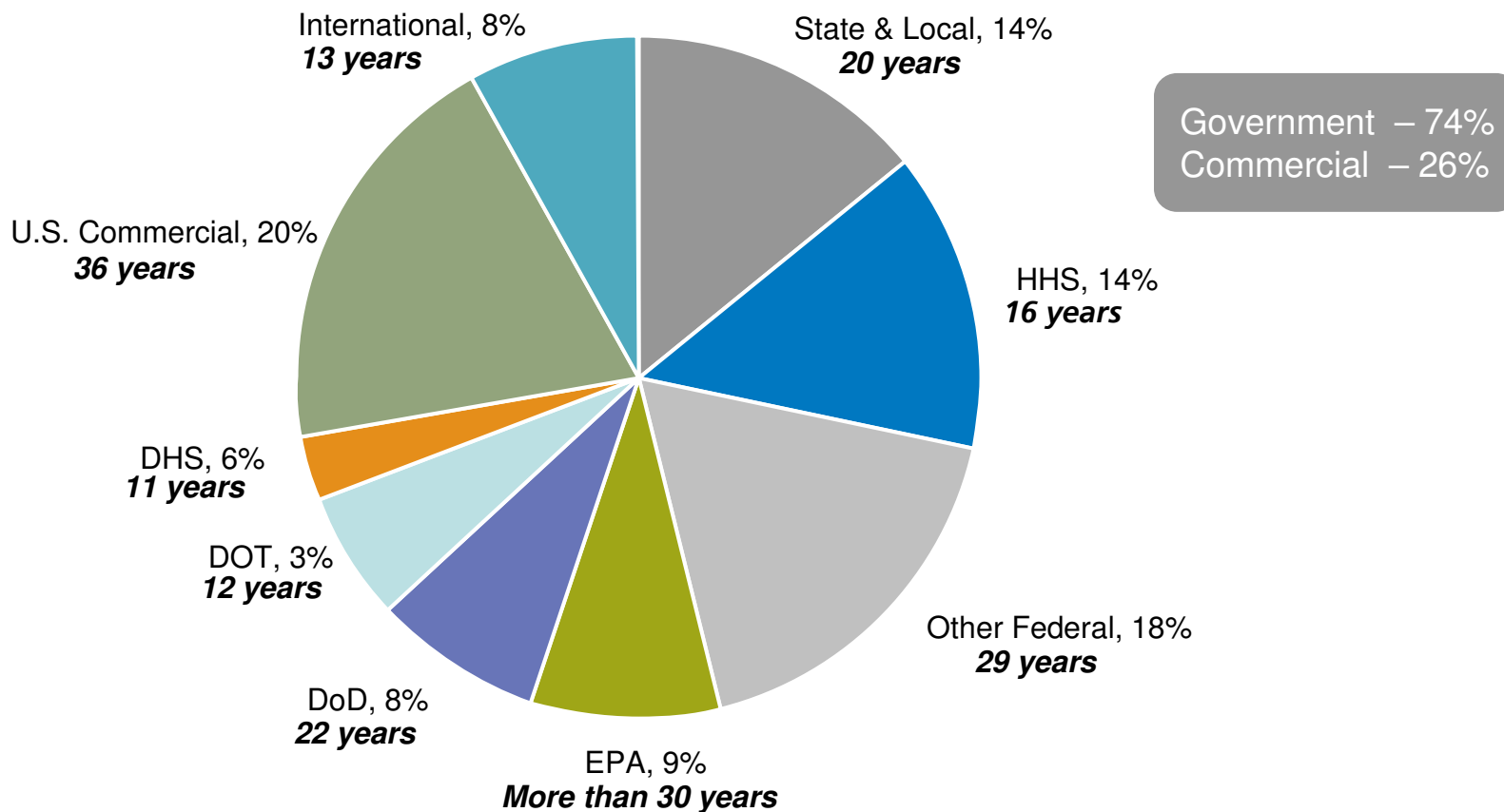
Organizational Management

- Human Capital Planning/Implementation
- Organizational Transformation
- Leadership Development
- Performance Assessment

Strategic Communications

- Social Marketing
- Media Relations
- Community Outreach
- Public Awareness

Long-Standing Client Relationships*



* Each segment consists of multiple contracts with clients in each organization

Note: Percentages based on 2008 revenue excluding the Louisiana State Contract

Global Presence



International Headquarters

9300 Lee Highway
Fairfax, Virginia 22031

Albany, NY • Atlanta, GA • Baton Rouge, LA • Bethesda, MD • Burlington, VT • Bellevue, WA
Cambridge, MA • Calverton, MD • Charleston, SC • Chicago, IL • Dallas, TX • Dayton, OH • Denver, CO
Fairfax, VA • Gillette, WY • Houston, TX • Irvine, CA • Lexington, MA • Los Angeles, CA • Middletown, PA
New York, NY • North Kingstown, RI • Oakland, CA • Ogden, UT • Oklahoma City, OK • Overland Park, KS
Portland, OR • Research Triangle Park, NC • Rockville, MD • Sacramento, CA • Salt Lake City, UT
San Diego, CA • San Francisco, CA • San Jose, CA • Seattle, WA • Washington, DC

Beijing • London • Moscow • New Delhi • Rio de Janeiro • Toronto

Differentiated Acquisition Strategy

Target Identification		Multi-Disciplinary Due Diligence		Strategic, Financial & Cultural Impact		Employee Retention		Integration	
Date	Target	Key Market(s)		Advise	Implement	Improve			
May 2002	Global Environment & Risk (Americas) and Public Sector Program Management consulting divisions of Arthur D. Little	<ul style="list-style-type: none"> Environment & Infrastructure Health, Human Services & Social Programs 							
Jan 2005	Synergy, Inc.	<ul style="list-style-type: none"> Defense & Homeland Security 							
Oct 2005	Caliber Associates	<ul style="list-style-type: none"> Health, Human Services & Social Programs 							
Jan 2007	Advanced Performance Consulting Group	<ul style="list-style-type: none"> Defense & Homeland Security 							
Jan 2007	Energy & Environmental Analysis, Inc.	<ul style="list-style-type: none"> Energy and Infrastructure and Environment 							
June 2007	Z-Tech	<ul style="list-style-type: none"> Health, Human Services & Social Programs 							
Dec 2007	SH&E	<ul style="list-style-type: none"> Environment & Infrastructure 							
Feb 2008	Jones & Stokes	<ul style="list-style-type: none"> Environment & Infrastructure 							
March 2009	Macro International	<ul style="list-style-type: none"> Health, Human Services & Social Programs 							

Macro Overview

- Macro International Inc. (“Macro”)
 - Founded in 1966
 - Headquartered in Calverton, MD
 - 9 locations across the United States
 - More than 700 full time employees
 - Acquired by publicly traded, *info*GROUP in 2006 via the acquisition of Opinion Research Corporation.
- Macro delivers research-based solutions primarily in federal health-related programs in the U.S. and Internationally
- Numerous government-wide and agency-wide contract vehicles

Macro's Primary Clients

- HHS in the following agencies:
 - SAMSHA (Substance Abuse & Mental Health Services Administration)
 - CDC (Centers for Disease Control & Prevention)
 - NIH (National Institutes of Health)

- Other Agencies:
 - State Department
 - Veterans Affairs
 - National Science Foundation (NSF)

Transaction Rationale

- Strategic Fit
 - Stronger combined presence in the growing health and information services markets, positioning ICF for larger, longer term contracts
 - Complementary service offerings
 - Complementary client relationship
 - Cultural Fit
 - Both companies focused on improving the quality of life through their work
 - Highly educated work force
 - Compatible skill sets
-



ICF Business Segments

Before and After Macro
(2008 Full Year Data)

	ICF*	ICF* + Macro
Markets		
Energy & Environment	56%	42%
Health & Human Services	29	47
Defense: Homeland Security	15	11
Contract Type		
Time & Materials	57	48
Fixed Price	25	26
Cost Reimbursement	18	26
Client Type		
Government	72	79
Domestic Commercial	20	15
International	8	6

* - Excluding Road Home

ICF in 3 years

- Market leader on major natural resource, social and security issues of the day:
 - Energy, Climate Change, Environment & Infrastructure
 - Health, Human Services and Social Programs
 - Homeland Security and Defense
- Continued strong presence in both public and private sectors, and the intersection between them
- Significant Scale: \$1 billion + revenue
- Strong growth (15% organic) +
- Strong earnings (9-10% EBITDA)
- Superior consolidation platform